Place Comments or Add New Goals

Yellow: Accomplished: Not used this version
Blue: Have been working on

Green: Significant Progress Made

Unmarked: No significant change or

New

1. Build annual fund. Target at \$100,000 annually 2. Ongoing Budget Development 3. Increase benefits of professional positions on staff 4. Continue expansion of community opportunities for resource utilization, adult learning workshops & CEU programs	a. Development officer out in community and visiting donors and business contacts b. Explore ways to Expand utilization of Educational Savings Accounts for families. Develop contingency budget for building and equipment repairs and replacements Medical savings plan - Determine levels of salaries as long term goals a. Explore and expand services to seniors such as: i. Technology skills ii. Expand community lunch information presentation(s) iii. senior dinners iv. senior transportation & funding b. Expand Library resources/networks within the community c. In person and virtual theological study courses (CEUs) and	BOD & Administration BOD & Administration BOD and Administration BOD and Administration Administration and Staff Administration and Staff Administration and Staff Administration and Staff Administration and Staff	2023 2023 2023 2023 2023 2023 2023 2023
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	c. In person and virtual theological study courses (CEUs) and	Staff & Library Committee	2023
		Administration and Staff	2023
	small group focused Bible studies. d. Develop and expand in person and virtual professional	Administration and Staff	2023
	training opportunities (CEUs) that can be utilized by current program participants and others in the community.	Authinistration and Staff	2023
	e. Parenting support classes - support meetings. Topics include kids, social media, sexuality, financial planning, autism, adhd, special needs	Administration and Staff	2023
	f. Continue to expand adult & children's activities with the community such as sewing camps, food drives, music events,	Development/ Marketing team	2023
	and other activities g. Expand role of athletic director	Administration/BOD	2024
	h. Explore hiring specific "summer staff" for camps	Administration/BOD Administration	2024
	i. Outdoor screen movie nights	Staff & PTF Committee	2024
	j. Explore multigenerational special need services and activities	Administration	2025
5. Continue to develop summer programs in terms of day camps, preschool, summer meal	a. Expand sewing, science camps and explore coding, art, STEAM, gardening, cooking/baking camps, and split between	Administration/ Faculty	2023
programs and other usages	older and younger ages	Administration / Facultu	2022
Davidon Secuting Programs	b. PA Game Commission hunter Safety Classes	Administration/ Faculty	2023
. Develop Scouting Programs	a. Start American Heritage Girl's Program b. Develop sustainable scouting leadership	Administration/Trail Life Administration/Trail Life	2023
7. Develop overall long term land development plan for Donegal	Explore additional entrance/exit possibilities at the North Campus in Donegal	Administration/ Administration/ BOD/Trustees	2023
	b. Add Plan for Baseball Field	Trustees/ Development	2023
	c. Add Plan for Rifle Range	Trustees/Trail Life	2023
	d. Pavilion	Trustees/ Development	2024
. Continue to develop the counseling rogram	Therapeutic program by adding additional licensed counselors and expanding clientele	Counseling Administration/Support	2023
	b. Offer more general community workshops, networking, etc.	Counseling Administration/Support Team	2023
	c. Connect with school program needs and expand ADHD support, etc. Expand services in all of these areas	Counseling Administration/Support Team	2023
	d. Develop support staff for billing, paperwork, etc.	Counseling Administration/Support	2023
	e. Add part-time counselors. Develop non-compete contract	Team Counseling	2023
		Administration/Support Team	
	f. Support groups for ADHD, autism, grief share, Celebrate Recovery, and other targets	Counseling Administration/Support Team	2023
	g. Apply for additional insurance company reimbursements & increase billing capacity and robustness	Counseling Administration/Support Team	2023
	h. Add career and life coaching options. Incorporate trained mental health coaches.	Counseling Administration/Support Team	2023
Expansion of EEECS & Preschool program in community	a. Expand toddler and infant programs	Administration/faculty	2023
	b. Extended care program and add additional staff c. Expand before and after school & summer programming		2023
ommunity		<u> </u>	
	a Walking Ayadı	Trustees / Days !	
0. Develop Harr Field (see Center facilities	a. Walking track	Trustees/ Development	2022
Develop Harr Field (see Center facilities	b. Fencing along back of field	Trustees/ Development	2022
O. Develop Harr Field (see Center facilities ab) Continue to implement database and web	b. Fencing along back of field c. Steps & bleachers Expand Drupal Sites, Ongoing page development & Expand		
O. Develop Harr Field (see Center facilities ab) Continue to implement database and web levelopment Expand overall marketing and	b. Fencing along back of field c. Steps & bleachers	Trustees/ Development Trustees/ Development	2022 2023
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.0. Develop Harr Field (see Center facilities ab) 1. Continue to implement database and web levelopment 2. Expand overall marketing and	b. Fencing along back of field c. Steps & bleachers Expand Drupal Sites, Ongoing page development & Expand development of Database in multiple areas a. WOM referrals b. Do additional Print Mailing Advertisement	Trustees/ Development Trustees/ Development Staff & Tech Marketing Team Marketing Team	2022 2023 2023 2023 2023
O. Develop Harr Field (see Center facilities ab) Continue to implement database and web levelopment Expand overall marketing and	b. Fencing along back of field c. Steps & bleachers Expand Drupal Sites, Ongoing page development & Expand development of Database in multiple areas a. WOM referrals b. Do additional Print Mailing Advertisement c. Start & Organize Alumni group	Trustees/ Development Trustees/ Development Staff & Tech Marketing Team Marketing Team Marketing Team	2022 2023 2023 2023 2023 2023 2023
.0. Develop Harr Field (see Center facilities ab)	b. Fencing along back of field c. Steps & bleachers Expand Drupal Sites, Ongoing page development & Expand development of Database in multiple areas a. WOM referrals b. Do additional Print Mailing Advertisement	Trustees/ Development Trustees/ Development Staff & Tech Marketing Team Marketing Team	2022 2023 2023 2023 2023

	b. Offer additional personal vehicle work to faculty and staff	Mechanic team	2023
	to provide additional revenue		
	c. Add additional mechanic(s) to staff	Administration	2023
	d. Add additional school district contracts	Administration	2024
	e. Expand maintenance equipment on property development use such as scissor lift, dozer, bobcat, backhoe, etc.	Administration	2022
14. Develop a records retention policy		Administration	2022
15. Continue to develop and identify additional funding for financial aid	a.Evaluate current EITC and OSTC funding levels to maintain	BOD/ Development	2022
	covering 2 full years of funding, one of which is an advance year, and future CCS demand		
	b. Develop and implement targeted mission scholarship programs to enable families to send children to CCS	Development/Administratio n	2023
16. Expand Food Service Offerings	a. staff food preordering for salads and healthy lunch alternatives		2022
	b. busy student food meals between activities		2022
	c. take home dinner options		2022
	d. senior citizen meals		2024
Long Term Targets	Method	Assignment	Date
1. Wellness Center complex	a. Finish fundraising for stage and workout complex	BOD/ Development	2022
	b. Fundraise for activity and gym equipment	BOD/ Development	2023
	c. Fundraise for stage and work out room equipment	BOD/ Development	2023
Explore additional Senior Citizen ministry options	a. Provide computer classes	BOD/Administration/	2022
	b. Meals on wheels	BOD/Administration/ Development	2022
	c. Transportation services	BOD/Administration/ Development	2022
	d. Develop periodic lunch in speaker program for seniors	BOD/Administration/ Development	2022
	e. Develop program specific cross-generational contact and consider cross-generational programs and events (i.e. adult	BOD/Administration/ Development	2025
	daycare, adopt a grandparent)		
	f. Explore the options of Senior Adult daycare	BOD/Administration/ Development	2025
	g. Housing with senior living facility or campus	BOD/Administration/ Development	2025
	h. Identify a RN with senior vision	BOD/Administration/ Development	2023
	i. Launch Annual Trip to Israel	BOD/Administration/ Development	2022
	j. Explore Option of offering Silver Sneakers	BOD/Administration/ Development	2022
	k. Focus group events about senior issues, possible coach bus trips using ministerial and other networking connections	BOD/Administration/ Development	2022
	I. Planning classes about retirement	BOD/Administration/ Development	2023
3. Ongoing Spiritual Development of programs	a. Center leadership prayer groups		2021
	b. Consider the Development of a Student Chaplain	BOD/Administration	2023
	c. Small Group Bible Studies	BOD/Administration/ Development	2022
	d. Grow church connections	BOD/Administration/ Development	2021
	e. Grow connections with Youth Groups	BOD/Administration/ Development	2023
	f. Grow Connections with Children's ministries	BOD/Administration/ Development	2023
	g. Community choir/lessons/worship	BOD/Administration/ Development	2023
4. Community Physical and Health Educational		Administration/Athletic	2023
and Activity Resources	b. Healthy adult baking/cooking classes	Administration/Athletic Director	2023
	c. Club sports, womens/mens/coed teams, & leagues	Administration/Athletic Director	2024
	d. Development of Physical Activities for Community	Administration/Athletic	2022
	(morning walk group, silver sneakers, exercise trails) e. Classes in the gym (Zumba, yoga, personalized physical	Director Administration/Athletc	2023
	training instruction, senior, dance) f. Partner with Special Olympics	Directori Administration/Athletic	2025
L	l	Director	1

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